

By Amelia Gentleman A war on hunger and obesity

PAGE TWO



New, and last, 'Rocky' movie: A fantasy that's all heart



An architect's mellower side will tower west of Paris

CULTURE & MORE 9

Iran's growing power has Saudis worried

Rivadh weighs how to confront Tehran



Agence France-Pres
Adel al-Jubeir, who became the public
face of Saudi Arabia in the U.S. press
after the Sept. Il attacks, is expected to
be named ambassador to Washington.

Bidders are circling **Hutchison India unit**

Vodafone, Orascom and the private equity group Blackstone were said to be considering bids for Hutchison Whampoa's Indian telecommunications business. The unit is believed to be valued at more than \$14 billion. Large telecommunications companies are looking to fast-growing markets like India. Page 10

EBay buying clout in China with TOM

The eBay decision to close its Web site in China and instead take a 49 percent stake in an electronic-commerce joint venture with TOM Online is the latest sign that local knowledge and connections materin the Chinese market. No one questions that TOM Online knows the Chinese market and has political influence. Page 10

Private equity wave extends into Asia

For private equity firms like Texas Pacific Group, Asia offers a rich bounty. This year, private equity firms committed \$28.9 billion in the nine months to October buying into, or buying, Asian companies outside Japan — a 78 percent increase from a year earlier, according to Dealogic, a financial data provider. Page 10

German-Polish ties

hit another low point

A lawsuit filed by an obscure German group at the European Court of Human Rights has prompted Poland to call into question a post-World War II treaty meant to settle forever the borders between the two countries. The dispute is a reminder of how much ill will still lingers in their tragic history. Page 3

CURRENCIES | New York

\$1,3168

\$1.9603

¥118.39

SF1.2174 Full currency rates | Page 16

Light sweet crude \$62.66 \$1.06

OIL | New York

By Hassan M. Fattah

RIYADH: At a late-night reading earlier this week, a self-styled poet held up his hand for silence and began a riff on the events in neighboring Iraq, in the old style of Bedouin storytellers.

"Saddam Hussein was a real leader who deserved our support," he began, making up the lines as he went. "He kept Iraq stable and peaceful," he added, "And most of all he fought back the Iranians."

Across the kingdom, in both official and casual conversation, once quiet concern over the chaos in Iraq and Iran's growing regional influence has burst into the open.

Saudi newspapers now openly decry Iran's growing power. Religious leaders have begun talking about a "Persian onslaught" that threatens the existence of Islam itself. In the salons of Riyadh, the "Iranian threat" is raised almost as openly and as frequently as the stock market.

"Iran has become more dangerous than Israel itself," said Sheik Musa bin Abdulaziz, editor of Al Salafi magazine, a self-described moderate in the Salafi fundamentalist Muslim movement that seeks to return Islam to its roots. The Iranian revolution has come to renew the Persian presence in the region. This is the real clash of civilizations."

Many here said they believed a showdown with Iran was inevitable. After several years of a thaw in relations between Iran and Saudi Arabia, analysts said the Saudis were growing extremely concerned that Iran may build a nuclear bomb and become the de facto superpower in the region.

In recent weeks, the Saudis, with other Gulf countries, have announced plans to develop peaceful nuclear power; officials have feted Harith al Dhari, head of Iraq's Muslim Scholars Committee, which has links to the Iraqi insurgency; and have motioned that they may begin to support Iraq's Sunnis. All were meant to send a message that Saudi Arabia intends to get serious about Iran's growing prowess in the region.

"You need to create a strategic challenge to Iran," said Steve Clemons, senior fellow and director of the American Strategy Program at the New America Foundation

SAUDIS, Continued on Page 8

Charges in Haditha killings

- A Marine Corps squad leader was charged with murdering 12 people and ordering other Marines under his command to kill six people in the Iraqi town of Haditha last year.
- The cleric Moktada al-Sadr will allow his supporters to return to positions in the Iraqi government after a three-week boycott to protest the prime minister's meeting with Bush.
- Defense Secretary Robert Gates, talking to enlisted soldiers on his second day in Iraq, heard broad support for the idea of sending n American forces to the country.

Articles on Page 4



A British Airways Boeing 737 prepared for a delayed takeoff into freezing fog at London's Heathrow Airport on Thursday





Thousands stranded as fog paralyzes Heathrow

Tens of thousands of passengers were stranded Thursday after a thick blanket of fog forced hundreds of flights to be canceled at Heathrow, Europe's busiest airport. Heated tents, sleeping mats and catering stalls were set up for anxious travelers as short-haul flights were canceled into the holiday weekend.

Many people were affected after the following day or give in the holiday weekend.

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Italian euthanasia campaigner dies

ROME: Piergiorgio Welby, who had eloquently begged Italy's leaders to let him end his life legally, died late Wednesday after a doctor sedated him and removed the respirator that had kept him alive for the last nine years.

But Welby, 60, an activist for euthanasia who suffered from muscular dystrophy for 40 years, died without the legal clarity he hoped to achieve. His decision to be removed from the respirator seemed a final challenge, which was quickly taken up in this Roman Catholic country with a deep in stitutional opposition to euthanasia.

Hours after his death was announced Thursday, conservative lawmakers demanded the doctor's arrest.

Luca Volonte, leader of the small Christian Democratic Party, which has strong ties to the Vatican, said that the death "cannot go unpunished, if only because it was committed in such a violent, scandalous and exploitative way."

At his request, doctor shuts down respirator

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He and others have accused the Rad-

out the public attention of Welby's case.

In the weeks before he died, Welby had sought a judicial ruling that would clarify. Italy's contradictory laws regarding unwanted medical treatment and allow him to die as he wished.

Direct forms of euthanasia, such as doctor-assisted suicide, are illegal in Italy. But the law allows patients, other than those with psychiatric problems and infectious diseases, to decline treatment they do not want.

Experts say, however, the law does not allow anyone to assist in a death, even by consent. Two recent legal decisions on Welby's case questioned the legality of a doctor's detaching life support, while upholding Welby's right to decline treatment.

Some experts said that Welby had the chance to appeal the rulings, but in the end, decided to die amid the legal ambiguity. Several weeks ago he said his medical treatment was an increasing "torture."

Shell cedes control of oil project to Moscow

Gazprom buys 50% of Sakhalin-2 after months of pressure

By Andrew E. Kramer

MOSCOW: Gazprom, the Russian energy monopoly, seized control of the world's largest combined oil and natural gas development Thursday after a highly publicized campaign of pressure on its foreign operator, Royal Dutch Shell.

The sale of 50 percent plus one share followed months of mounting regulatory problems at the site, problems that President Vladimir Puttin, in announcing the entry of Gazprom into the project, said would now likely be resolved.

Gazprom will pay 5'45 billion for the controlling share of Sakhalin-2, a price analysts said was below market value. The agreement will lower the British-Dutch oil company's production potential and the amount of its reserves, but it removes a large measure of uncertainty over the deal by establishing the Kremlin's support.

Putin announced the deal at a Kremlin meeting with executives from Shell, Mitsui and Mitsubishi, who are partners in the consortium, and Gazprom. He made a point of saying that Russia remained open to energy investment.

"When speaking about the energy sector, we should admit this is a very liberalized sector of the economy," Putin said. "All of the largest world companies are represented in Russia." Putin said that the companies and Russian environmental regulators had agreed to settle alleged violations at the site. "As far as I am informed, in principle, the question can be considered resolved," Putin said. "The Russian government and investors are interested in having this project implemented."

The controlling share that Gazprom will purchase of Sakhalin-2 includes offshore platforms, 800 kilometers, or 500 miles, of oil and natural gas pipelines, the world's largest liquefied natural gas plant, and an oil terminal. The partners have so far spent about \$12 kilometer in the will recoupt the site." Alex Kormshchikov, an oil and natural gas plant, and an oil terminal. The partners have so far spent about \$25 kilometers, or 500 miles, of oil and natural gas pipelines, the world's largest liquefied natural gas plant, and an oil terminal. The pa

meeting.

Gazprom and Shell also agreed to cooperate on unspecified future projects in Russia. Initially, Shell had nego-

SHELL, Continued on Page 14

'Leader of All Turkmen' leaves a void

STOCK INDEXES The Dow 4 P.M. 12,421.25 0.34% FTSE 100 close 6,183.70 \$\square\$ 0.24% Nikkei 225 close 17,047.83 👚 0.22%

\$1,3172

\$1.9638

¥118.42

In this issue No. 38,504

Newsstand prices

€ 2.00

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MOSCOW: Saparmurat Niyazov, the authoritarian president of Turkmenistan, died unexpectedly early Thursday, the Turkmen government said, raising questions about succession and stability in a country essential for European energy supplies.

Niyazov, who gave himself the name Turkmenbashi, or Leader of All Turk-

when the country was a Soviet repub-lic.

He easily weathered the Soviet Un-ion's collapse, becoming the president of newly independent Turkmenistan and pushing through a Constitution that concentrated power in his hands. He then embarked upon a megalomani-



Shamil Zhumatov/Reut Niyazov, left, in 2002. He survived the Soviet collapse to become president-for-life.

acal career as president for life.

While other post-Soviet countries suffered disorder and, in some cases, revolutions or war, Niyazov lorded over Turkmenistan with a sprawling security apparatus and a fantastically well-developed personality cult.

His critics labeled him a ruthless dictator and accomplished embezzler, who siphoned profits from the country's natural resources into offshore accounts, while the bulk of country's 5 million residents lived near poverty in the desert state, surrounded by portraits and ostentatious statues of the ruler.

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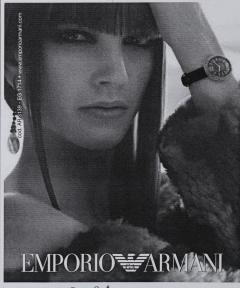
He was 66 and had suffered from heart disease, but never publicly anointed a successor.

Intrigue immediately followed his death. According to the Turkmen Constitution, the chairman of the Majis, the lower house of Parliament, becomes acting president upon a president's death.

But in Asingabat, the capital, power passed instead to a deputy prime minister, Gurbanguly Berdymukhammedov, and the state news agency announced that the prosecutor general had opened a criminal investigation against the Majlis chairman, Overgeldy Atayev.

It also said that the People's Council, the upper house of Parliament, would hold an emergency meeting Dec. 26.

LEADER, Continued on Page 8



Amelia Gentleman

Letter From India

A war with 2 fronts: Hunger and obesity

ised to introduce compulsory yoga in schools along with classes on healthy eating.

Moving beyond the allegations of insecticide contamination, which have shaken sales of both Coke and Peps in India for the past five months, he added firmly that "with or without pesticides" colas were "harmful for health and should not be consumed."

It was a rude welcome for the visiting celebrity. Nooyi fought back bravely, stressing that PepsiCo wanted to work with the Indian government to combat "the prevailing sedentary lifestyle," which she identified as the root cause of obesity-related illnesses. She announced that her company's "Fun for You" products (colas and snacks) would be balanced by its "Good for You" line (waters and energy drinks). But the expected exuberance of this trip was dampened by the controversy.

uberance of this trip was using the controversy.

India's newly declared war on junk food represents a sharp shift in direction for the government, which until recently had been inclined to believe that it made little sense to focus on the problems of overeating when people were still dying of malnutrition.

simultaneously fighting hunger and obesity.
His acknowledgment of these coexisting crises implicitly recognized the rapid emergence of two parallel Indias. He conceded that there was a growing gulf in the nation's health concerns, a rift between the diseases of affluence and the diseases of poverty.

of affluence and the diseases of powerty.

While the nation's attention was caught up by the debate on how to stop India's 300 million members of the middle class from bingeing on sugar-laden, fat-heavy diets, the National Family Health Survey was analyzing its latest data, which (when they are published formally next year) are expected to show that, despite the country's economic boom, around 50 percent of Indian children under 5 are malnourished. Also, in some states of north India, the numbers of severely malnourished children are rising fast.

"We have one India which is galloping on the economic front, while in the other India, human development indices say we are 126th in the world," Ramadoss said, referring to India's

we're working to reduce emissions for cars, trucks and buses.

NEW DELNI

When PepsiCo's new chief executive arrived in Delhi this week on a Christmas visit to fa sort – promising to sel la newly expanded, specially developed collection of fizzy drinks and chips to India. Indra Nooyi, who was recently named the world's most powerful businesswoman by Fortune, was here for what should have been a triumphant homecoming tour.

Since her promotion in August, she has been hailed as an inspirational role model by the country where she spent the first 23 years of her life, held up as an icon of India's high-achieving diaspora.

Unfortunately, the timing of her return could not have been worse. She walked straight into a dispute about the evils of junk food, arriving just as India's health minister, Anbumani Ramadoss, announced that he planned to ban colas and greasy snacks in schools because they were ruining the health of the nation's children.

In a powerful speech days before Nooyi's arrival, Ramadoss warned that the wealthy middle classes were facing a "galloping" rise in obesity, heart disease and diabetes. He promised to introduce compulsory yoga in schools along with classes on healthy eating.

Moving beyond the allegations of insecticide contamination, which

troducing a system of three and penat-ties instead.

Health experts welcomed Rama-doss's decision to highlight the grow-ing problem of obesity in India.

Ambrish Mithal, senior doctor at an obesity center run by Apollo, a private hospital in Delhi, said that by conser-vative estimates at least 30 percent of women and 20 percent of men in ur-ban areas were already clinically obese, although some experts put the real figure at closer to two-thirds of women.

real figure at closer to two-thirds of women.

"Malnutrition continues to be the bane of India, but the people who matter in this country are affected by the opposite problem," he said. "The worst sufferers are the people working in the multinationals in urban India; they make up the new work force driving the nation's economy, working to put India on the world map. A vital component of our manpower will become sick if steps are not taken to address this."

Unice? schief of health in India, Marzio Babille, said India was "seeing

'The alarm bell started ringing over the past year.'

a progressive reduction in so-called diseases of powery and a parallel increase in diseases of affluence."

"The alarm bell started ringing over the past year," he said. "We have to look at the health of this new generation of reduction of affluent indians; otherwise we will see a whole new generation of people at severe risk of diabetes.

"Nutrition in this country has not been given any attention at all, and yet it's extraordinarily important."

The struggle with obesity will not easily be won. In every McDonald's, Indianized meals such as McCurries, Chicken Maharajah Macs and McAloo Tikki Burgers are selling fast. Readymade brands (like Curry in a Hurry) are catering to new lifestyles. Even destitute mothers on the street corners of Delhi can sometimes be spotted pouring black colas into the mouths of their small babies. Clinics offering liposuction and gastric banding are thriving. Nooyi knows which way her company has to turn. She said PepsiCowould be investing \$500 million in India over the next few years, part of which will go to building a new research center ourside Delhi, where scientists will work on concocting low-calorie and low-caffeine drinks.

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Tomorrow: Roger Cohen on the lessons of Aswan.

Land reform worries Bolivia's Mennonites



Like most Mennonites, those in Bolivia avoid advanced technology, although some farmers do use gasoline-powered tractor

Campo Manitoba
Chihuahua
La Paz
Santa Cruz
Alberta SANTA CRUZ-

The Mennonites are not the only ones worried about the land bill. Hundreds of foreign farmers, mainly from neighboring Brazil, have started industrial-scale soybean farming on huge tracts of land in this region. A potential requirement to review land titles every two years is already restricting access to financing for costly farm equipment and fertilizers, these farmers say.

"Expropriations would be disastrous for a government that refuses to understand that some farming has to take place for profit in a capitalist system," said Jocelio Edegar Rodríguez da Silva, 29, a Brazilian who manages a large soybean farm bordering Manitoba for investors from southern Brazil.

While details of Morales's land program remain somewhat vague and subject to changes in an assembly con-

vened to rewrite the Constitution, the main thrust of the proposal would re-quire its beneficiaries, though not the current landowners, to own land com-munally, not individually, in places like Manitoba, farms are owned by single

munally, not individually. In places like Manitoba, mare owned by single families.

A previous government rited agrarian reform in 1953, though subsequent lethargy and corruption in the distribution of land grants effectively concentrated nearly 90 percent of Bolivia's arable land among its wealthiest 10 percent of families.

With no television or Internet access in Manitoba, news of developments in the capital often reaches the farmers through word of mouth. Sometimes they stop to chat at the general store operated by Abraham Martens, where buggies line up outside on a dirt parking lot.

Looking somewhat astonished when asked what the future held, one farmer, Abraham Wall, 40, started out by describing the odyssey that had brought him here. Describing himself as "mexicano," he explained that he was born in northern Mexico and brought to Bolivia at age 2 by his parents. He moved from settlement to settlement before arriving in Manitoba in 1993.

"Whether we stay in this spot," Wall said, surrounded by six of his eight children, "that depends on Evo Morales."

iht.com/americas

U.S. set to reveal thousands of Cold War secrets



1906: Shah Of Persia In Weak State

1906: Shah Of Persia In Weak State

TEHRAN: The Shah is again in a critical condition owing to the albuminary fluid mounting around the heart, and it is with difficulty His Majesty gets his breath. The opinion of the physicians is that he will die during the night. By the people he is already thought to be dead. In case, it is of no importance, as his death is fully discounted. The funeral arrangements have already been made. Moreover, the presence of the Valiahd and his military force is quite able to suppress disturbances. Further, the Valiahd has made a favorable impression since, immediately upon his arrival, he warmly welcomed the representatives of the people, assuring them that he was in sympathy with the movement. In an interview this morning [Dec. 22], a prominent member of the Medjilis said: "Telegraph abroad we are what the French call 'paff' at the manner with which the Valiahd behaved and full of happiness."

1931: Senate Ratifies Debt Moratorium

IN OUR PAGES | 100,75 & 50

WASHINGTON: The Senate passed the Hoover oneyear moratorium 69 to 12 tonight [Dec. 22] at 10 o'clock after two days of debate which made the first night session of the Senate necessary and after it appeared for a moment that a fillibuster would be instituted. The House passed the bill on Friday by a vote of 317 to 100. The measure includes the reservations which place Congress on record as opposing any extension beyond the one-year period which ends in July and opposition to any further revision of allied war debts or cancellation. It is expected that the President will sign the bill early tomorrow and that foreign governments, already notified that failure to meet debt payments on December 15 would not be a matter of criticism, will now be informed by the state department that the moratorium was actually in force. Senator Hiram Johnson (Rep. Cal.) again led the opposition today with a bitter attack on President Hoover.

1956: Russia Power Struggle

1956: Russia Power Struggle

WASHINGTON: A power struggle is under way in the Kremlin today [Dec. 21], with a pro-Stalin faction desperately seeking to win political control over the mighty Russian Army, according to informed sources in this capital. Reports leaked through the Iron Curtain picture the Soviet Union's Presidium—Its board of directors—as being engaged in the bitterest internal rug-of-war since the death of Stalin in 1953. All the elements are present, some experts believe, for a power struggle of such intensity that it could lead to another bloody purge within the Communist party's hierarchy. This struggle is developing at a time when a wave of resistance is growing throughout the satellite states of Eastern Burope and in the Soviet Union itself against the Communists' dictatorship over what many people read, think, say and do. Die-hard old followers of Stalin are reportedly working to gain control over the army through former army generals.

Esso Mobil

ExonMobil

actually, we're working to reduce emissions for

In partnership with leading vehicle and engine manufacturers, we're developing advanced engine and fuel systems that could improve fuel economy by 30% whilst significantly lowering emissions. It's a good direction to be heading.

6.5 billion people.

HENS IBANDKOK | BALI IBERUT | BELGIUM | BOLOGNA | CARD | DHAKA | DOHA | FRANKERT | FUNDOKA | HONG KONG | NDIA | RELAND | ISTANBUL | JAKARTIA | KUALA LUMPUR | KUMAT | LONDON | MADRD | MANILA | MOSCOW | OSAKA | PARS | SAO PAULO | SEQUENCE | SWEDGEN | SWITZERLAND | STANBUL | JAKARTIA | KUALA LUMPUR | KUMAT | LONDON | MADRD | MANILA | MOSCOW | OSAKA | PARS | SAO PAULO | SEQUENCE | SWEDGEN | SWITZERLAND | STANBUL | JAKARTIA | KUALA LUMPUR | KUMAT | LONDON | MADRD | MANILA | MOSCOW | OSAKA | PARS | SAO PAULO | SEQUENCE | SWITZERLAND | STANBUL | SWITZERLAND | STANBUL | JAKARTIA | KUALA LUMPUR | KUMAT | LONDON | MADRD | MANILA | MOSCOW | OSAKA | PARS | SAO PAULO | SEQUENCE | SWITZERLAND | STANBUL | SWITZERLAND | SWITZERLAND | STANBUL | SWITZERLAND | SWIT

Oil shale gets its day in the sun — maybe

Shell and Chevron proceed cautiously

By Clifford Krauss

GRAND JUNCTION, Colorado: Oil shale has never made an American company more than a few cents; quite a few, in fact, have lost countless millions over the last century trying to cook oil out of the rock R. Glenn Vawter, who has worked as an executive for many of the losers, knows all that only too well.

Oil shale's many starts and stops have driven Vawter's career, but also unsettled his family life, forcing 37 moves during one 25-year spell early in his career.

But Vawter is still a true believer. His rock garden is adorned with huge shale boulders weighing over a hundred pounds, or 45 kilograms, that he has lugged from job to job. His house is filled with shale bookends and shale paperweights engraved with names of companies he has worked for, including one where he had to shut down operations and lay himself off during the last shale box.

Some may think Vawter a glutton for punishment. But suddenly at age 68, Vawter and his holy grail are back.

Last month, the Bush administration opened up five large parcels of land in Piccance Creek Basin in Colorado for oil shale research and development of retirement to manage the efforts of EGI. Resources, a company based in Midland, Texas, which is to begin pilot tests early next year.

Government estimates of recoverable shale oil in Colorado, Utah and Wyoming put the reserves at 800 billion bars



Nathan Bilow for The New Y Shell is carrying out oil shale experimentation near Grand Junction, Colorado

Testing ways to extract the oil

Shell, Chevron and a little-known private Texas company named EGI. Resources are experime to process the organic material in oil shale into a form of oil so it can be pumped to the surface.

SHELL plans to drill holes 2,000 feet into the shale and use heaters to slow cook the rock at about 650 degrees for two to three years.

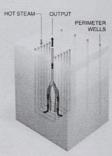


become commercial. Otherwise, we wouldn't do the R&D."
Despite the fresh starts, skeptics abound.
"The jury is still out whether oil shale can make it," said James Bartis, an energy policy expert at the Rand Corporation, an independent research firm. "Right now we have no idea what one of these plants will look like. There are no designs on the books, no one has given detailed estimates on the pollution, the footprint, the ecological impact or even, for that matter, the economic value to any company that is to build one of these plants. So there is a lot of uncertainty."
The three companies are rejecting old mining techniques that failed in the past in favor of experiments that heat the shale underground. The idea is to melt the organic material into a form of oil and gas and then pump it to the surface for refining into fuel.

The companies hope that approach—known as "in situ" or no site—will be more efficient and produce fewer carbon dioxide emissions than previous exchowledge that a method still must be developed to capture and store carbon emissions to ensure that shale oil does not become a large producer of greenhouse gases.

"I didn't think I would live long enough to sea rebirth of oil shale development in our country." Vawter said. "If feels great."

EGL plans to run steam through a radiator system underneath the shale. A web of pipes would pump the liquid that cooks out of the rock.



Government estimates of recoverable shale oil in the United States put it at 800 billion barrels.

of the first of several failed drives to achieve the post-embargo dream of American energy independence.

The Los Alamos National Laboratory, the U.S. Energy Department facility best known for its development of the atomic bomb during World War II, also worked on shale mining technologies in the 1970s and is also jumping back into the oil shale research business in partnership with Chevron.

Los Alamos scientists are applying modeling and monitoring technologies developed from carbon sequestration experiments and underground testing of nuclear weapons, storage of nuclear waste and cleaning of nuclear weapon components.

CHEVRON plans to circulate CO₂ and other gases or fluids to create chemical reactions within fractured shale formations, forcing oil up.



GROUND-WATER
MONITORING WELL

The proposed venture would involve development, manufacturing and sales of batteries work, scientists say they must find a way to prevent the leaching of shale remants into groundwater.

Even small releases of toxic substances like arsenic and selenium could a taxnees like arsenic and selenium could a cause great harm to the Colorado River drainage basin, a lifeline for the entire Southwest.

The Los Alamos scientists said they would also try to find ways to safely and efficiently handle hazardous gases and explosives that may be used by Chevron to break down kerogen, the fossilized material in shale that can be converted into oil.

EGL says it is ready to commit at least \$30 million to its 10-year experimental effort, and the larger companies are expected to pony up considerably more. Shell says it hopes to decide whether to be gin commercial production by the end of this decade.

Shale holds much promise for America companies, because it is abundant and most of it is found in the United States. A Rand study says that the bounty could fuel American cars and homes for more than 400 years, if shale could meet a quarter of current American demand of about 20 million barrels a day.

It gets to the national security question, "said Duncan McBranch, a senior section," said Duncan McBranch, a senior section with the senior of the world for energy?"

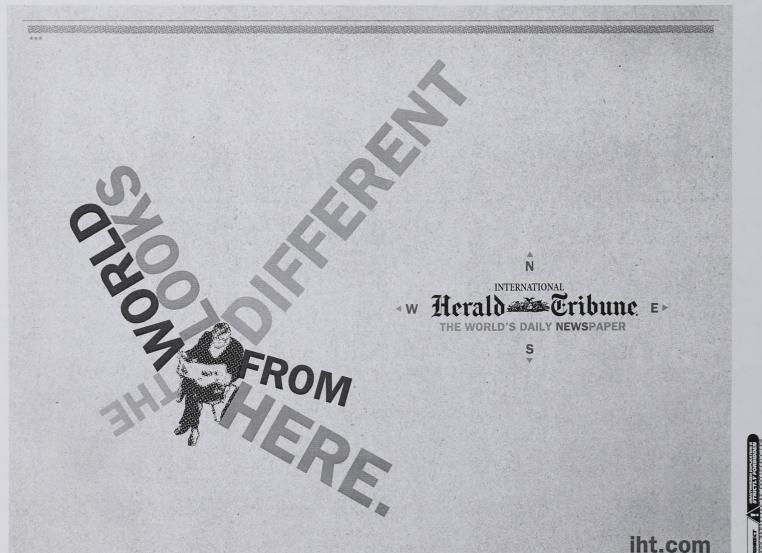
The Nissan-NEC venture would compete with a battery company formed by Toyota and Matsushita Electron, when the motors with engines for greater efficiently handle hazardous gases and explosives that may be used by Chevron to break down kerogen, the fossilized as a stream of the converted of the colorado from the proposed venture would involve development, manufacing at sleap and was in the said; "The The State on the well as the colorado from the Middle page on the European Chemon The Middle page in the United States. A Rand study says that the bount of the motor of

Nissan talks to NEC over car battery

TOKYO: Nissan Motor said Thursday that it was talking with the Japanese electronics company NEC about establishing a joint venture to make lithium-ion batteries for use in hybrid and fuel-cell cars.

The move would be a big part of Nissan's strategy for developing hybrid technology in an effort to catch up with Toyota Motor, which has taken the lead in the business.

A spokeswoman for Nissan said the batteries would be needed for the planned introduction of the company's first in-house-developed gasoline-electric hybrid car in the 2010-11 financial year.



Asia joins the boom in private equity

TPG, From Page 10

tal as a private equity market," said Tim Dattels. a TPG partner and Asia specialist. "The great enterprises of the next 100 years are being built today in some of these markets, like China and India. And there is a role for global players in private equity, who bring in the management expertise, the experience in international markets, to partner some of these companies and help them create value and realize their potential."

The number of private equity firms with Asia funds or operations in the region has mushroomed in the past decade. TPG has been joined by majorglobal firms like Kohlberg Kravis Roberts, Carlyle Group, BainCapital and CVC Capital Partners.

But in Asia there are also obstacles to private equity carving out that long-term role that are forcing firms to change the way they approach a deal.

As in parts of Europe, global private equity firms have encountered some resistance because of a mixture of nationalist sentiment against foreign ownership, suspicions about the desirability of private equity firms themselves as owners of assets, and a maze of regulations or policies affecting foreign investment in some industries. TPG had a taste of those difficulties this year when a bid to buy PCCW, the Hong Kong telecommunications company, was rejected because Beijing did not want a strategic asset to fall into foreign hands.

The concept of private equity firms are generally not long-term investors. They use substantial amounts of debt to buy companies with an investment horizon of 5 to 10 years, in which time they sell out and might double or triple the value of their initial equity stake.

Partners in TPG say they recognize that the industry has to do a better job of selling the message that it is a responsible investor and not simply pursuing quick profits.

Dan Carroll, who runs TPG's operations in Asia, based in Hong Kong, said the base of private equity in Asia, based in Hong Kong, said the base of private equity times has hed between the profits and the state of private equity and heads hed be



Tim Dattels, left, and Dan Carroll of TPG Newbridge, the firm's Asian arm.

And there is a role for global players in private equity who bring in the manner of these companies and help them created the condense of the seasest of a company and selling off in the manner of the deals done during the economic of the sease of the seasest of a countries," he said.

Carroll added that there was still a presentations, Coulter uses a critical and fire buyouts by firms like TPG, which was a company and selling off the easest of a company and and stripping of the assets of a company and the provided that there was still grow the conditions and productivity growth. Hong know the art of the deals that the presentations, Coulter uses a critical and for buyouts by firms like TPG, which was a company and and stripping of the assets of a company and and transmitted the provided that there was still and firm building. The countries of the sast and firing all the people."

This is an important message for any and productivity growth, and the provided that the provided that the presention of the presentations of the provided that the presentation of th

BRIDGE

Frank Stewart

In the spirit of the season, I asked Cy the Cynic what his favorite Christmas carol

It asked Cy the Cynic what his favorite Christmas carol was.
"Santa Claus Is Coming to Get Me," Cy growled. Cy's paranoia is well known, but you can see why after results like today's. At an easy-looking grand slam, Cy cashed the ace of trumps at the second trick. When East discarded, Cy took the top diamonds and ruffed a diamond with the jack of trumps. West discarded, and Cy was sunk. If he drew trumps, East would get a diamond trick. If Cy ruffed another diamond, West would overruff with his ten.

Danger
The danger is that West ay have three trumps and we diamonds. At Trick wo Cy must lead a trump the king. If both efenders follow, Cy tests

Muhammad
A Prophet for Our Time
By Karen Armstrong
249 pages, \$21.95. HarperCollins/Atlas
Books.

Reviewed by Lauric Goodstein

The religion with the most adherents on the planet is Christianity, and few people would say they are unfamiliar with the story of its founder and prophet, Hesus. The second largest faith is Islam, and yet there is boundless ignorance among non-Muslims about the story of its founder and prophet, Muhammad, even after Sept. Il caused unease about whether Islaim fuels terrorism.

Since then Muhammad has been defined by his detractors, who have called him a terrorist, a lunatic and most colorfully — by the Reverend Jerry Vines, former president of the Southern Baptist Convention — a "demost colorfully — by the Reverend Jerry Vines, former president of the Southern Baptist Convention — a "demost colorfully — by the Reverend Jerry Vines, former president of the Southern Baptist Convention — a "demost colorfully — by the Reverend Jerry Vines, former president of the Southern Baptist Convention — a "demost colorfully — by the Reverend Jerry Vines, former president of the Southern Baptist Convention — a "demost colorfully — by the Reverend Jerry Vines, former president of the Southern Baptist Convention — a "demost colorfully — by the Reverend Jerry Vines, former president of the Southern Baptist Convention — a "demost colorfully — by the Reverend Jerry Vines, former president of the Southern Baptist Convention — a "demonst colorfully — by the Reversed Jerry Vines, former president of the Southern Baptist Convention — a "demonst colorfully — by the Reversed Jerry Vines, former president of the Southern Baptist Convention — a "demonst colorfully — by the Reversed Jerry Vines, former president of the Southern Baptist Convention — a "demonstration that the vine of the world's Muslims understand their prophet and their faith, Karen Armstrong short to prophet and their faith, Karen Armstrong short to prophet and their faith, Karen Armstrong's short by big-name subtors.

Armstrong, best known for "A

North ♠ 6 ♡ 9 ◇ A K J 9 4 ♣ K Q 9 6 5 4

South ♠ A 8 2 ♡ A J 6 3 ◊ 6 5 ♠ A J 7 2

the diamonds next and is a big favorite for 13 tricks. When East discards on the

Opening lead - 4 0

WestNorthEastPass2 ♦PassPass4 NTPassPass7 ♣All Pass

first trump, Cy takes the t diamonds, ruffs a diamon high, leads a trump to the nine and ruffs a diamond high. He ruffs a spade, draws trumps and claims.

■ Daily Question
You hold: ♠ A 8 2; ♡ A J 6
3; ◇ 6 5; ♠ A J 7 2.
You open one club, and
your partner bids one
spade. The opponents pass.
What do you say?

Raymond Keene

Winning Move
White to play. This position is from Nunn-Gheorghiu, Biel, Switzerland, 1983, White clearly has a fierce attack. However, there is only one clear cut way to break through. Can you see it?



Answer
In some systems, you'd have to bid INT: A raise to two spades would guarantee four-card support. Most systems are more flexible and allow a single raise with three-card support if that action seems desirable. With a low doubleton diamond and three decent spades, I'd certainly raise to two spades here.
Tribuan Redul services Inc. ■ Solution

Angst increases in Thai market

SINGAPORE: The Thai financial markets resumed their downward slide Thursday as investor concern grew that the financial policies of the government appointed by the military were in disarrangement of the state of t

Stocks and baht

resume their slide
Thursday as investor concern grew that the financial policies of the government appointed by the military were in disarray.

After imposing capital controls Monday and then lifting most of them the next day when stock prices plunged 15 percent, Tain officials were working to convince markets that the decisions were consistent and that the government had not overruled the central bank.

"This isn't a policy flip-flop," Prime Minister Surayud Chulanont said in Bangkok, speaking for the first time on the issue. Surayud said he supported the Bank of Thailand's decision Monday and that the revisions announced by the finance minister were a modification, not a reversal.

His reassurances, however, only deepened concern about the future of foreign investment in Thailand in the wake of the coupt this year that ousted Thaksin Shinawatra, a business executive who was prime minister at the time.

"If Thaksin had been there, this wouldn't have happened," said Song Seng Wun, a regional economist are CIMB-CK Goh Research in Singapore.

"Being a business person in charge of listed companies, he would have known what the effect would be."

After rebounding Wednesday by 11 percent, the benchmark Thai stock in odex dropped Thursday by 15.45 points,

Russians catch the bug

for owning property

Shell cedes control of oil project to Gazprom SHELL, From Page 1

tiated to swap a stake in Sakhalin-2 for a share of a Siberian natural gas field, Za-

shall reduced its share of Sakhalin-2 from 55 percent to 27.5 percent. Mitsui's share declined to 12.5 percent from 25 percent and Mitsubishi's fell to 10 percent from 20 percent, according to a statement released by Gazprom.

Gazprom will honor existing contracts for delivery of liquefied natural gas after the project comes online in 2008, but it will control pricing and policies on all future sales, according to the statement.

The agreement surrenders to Gazprom control over one of the most important new sources of energy in Asia, with exports planned to Japan, South Korea and California, Sakhalin-2 will pumpil and natural gas equivalent to 350,000 barrels a day at full capacity, relieving energy-hungry Asian economies of dependence on Middle Eastern oil.

Separately, Gazprom said Thursday that second-quarter profit had more than doubled, parly because of the rise in international fuel prices, Bloomberg News reported. Net income rose to 136.3 billion rubles, or \$5.2 billion, from 61.2 billion rubles, or \$5.2 billion, from 62.2 billion rubles, a year earlier, based on international financial reporting standards.

Shell will remain at the Sakhalin-2 project as an operator, according to the Gazprom statement.

Analysts valued Sakhalin-2 reserves at less than \$4 a barrel of oil equivalent, a benchmark in valuing oil and natural gas deals, compared with an average of \$4.90 a barrel at large Russian oil companies like Lukoil and Rosneft. Last year, Roman Abramovich sold 72 percent of Sibneft's reserves at \$3 a barrel.

The sale came just two years after the Russian tax authorities confiscated the largest production unit from Yukos and sold 76.6 percent, at an auction widely considered to be rigged, to a newly created shell company, Baikal Finance, for \$9.4 billion, a sum that Yukos executives said was far less than its worth. That asset, now part of Rosneft, is valued by investors now at more than \$60 billion.

"We had always said that this was not a one-off event," said Claire Davidson, a spokeswoman for Yukos it

Steven Lee Myers contributed reporting

MOSCOW, From Page 10 vacy, residents say. Mailyan raised three daughters in the master bedroom she had moved into with her parents when she was 12. "When I was young it was fun," she said. Seven families lived in the 2,270 square-foot apartment on 14 Blokhina Street back then. "There were lost of kids around all the time." Drawing on a cigarette, Mailyan laid out her truth of life in a communal apartment: "I don't like my neighbors." Recently, the value of such properties reached dizzying heights, particularly compared with low Russian salaries. Apartments of similar size on Blokhina Street have sold for \$600,000 and more, and foreign investors are driving the prices higher. Investment money is flowing in other ways, too. Russian device the reached lizzying the prices higher. Investment money is flowing in other ways, too. Russian developers have listed shares on the London Stock Exchange. Systema-Hals raised \$396 million in a London offering this year. Gazprom, the natural gas monopoly, is active in St. Petersburg, is a practiced hand at the deal-making that untangles communal apartment with the Fort Worth Ballet in Texas who moved to St. Petersburg a decade ago, she coaxes residents into swapping their rooms for homes of their owns for sum of the prices higher. Investment money is flowing in other ways, too. Russian decompanies. But for an investor, leveraging value out of communal apartment involves a complex mechanism: The investor must first buy three or four small apartments on the outskirts of the city. Then the communal apartment dwellers swap their rooms for these deals, Kreutz said. "It business has also straightened but a bit since the chaotic 1990s, she said. Midway through a deal, some ommunal apartment was a complex mechanism: The investor must first buy three or four small apartments on the outskirts of the city. Then the communal apartment dwellers swap their rooms for the companies. But for an investor, the price higher and the deal-making the properties of the deal signal and the deal ma BRIEFING

U.S. economy grows but at sluggish pace

but at sluggish pace

NEW YORK: The U.S. economy grew
at a slower pace during the summer
than the government had first reported, advancing by the smallest amount
so far this year, the Commerce Department said Thursday.

The department said that the U.S.
output of goods and services grew at a
2 percent annual rate from fully
through September. Its earlier estimate was 2.2 percent.

After roaring along at a 5.6 percent
annual rate in the first quarter, growth
in the gross domestic product has
slowed considerably this year, falling
to 2.6 percent in the second quarter
and now 2 percent in the third. The
biggest reason for the slowdown has
been the deflating housing market.

from Russia falters

LONDON: Nordic companies, including Boliden and Stora Enso, are

losing hope of securing \$6 billion in power supplies from Russia after Fin-land rejected an application for a cable linking the two countries' electricity grids

grids.

The \$6 billion supply contract, the biggest in the Nordic region, was signed last year by an industry group comprising 15 Nordic companies and Russian-controlled United Power.

This week, Finland turned down the application for the cable on the grounds that Russian supplies are unreliable.

(Bloomberg)

SEC sues 3 ex-leaders at Tyco International

NEW YORK: The U.S. Securities and Exchange Commission sued three exexecutives of Tyco International, accusing them of overstating operating income by more than \$500 million. The former vice president, Richard Heger, immediately settled his litigation, agreeing to pay \$450,000 without admitting wrongdoing. The SEC sued Heger, 61, the former chief financial officer, Richard Power, 58, of Palm Beach,

Florida, and Edward Federman, 53, who was the chief financial officer of Tyco's electronics division. (Bloomberg)

THE ITALIAN CHAMBER OF
DEPUTIES gave final approval to the
belt-tightening budget of Prime Minister Romano Prodi for 2007. The budget
aims to cut next year's deficit to 2.8
percent of gross domestic product
from a target of 4.8 percent this year,
bringing it below the European Union's 3 percent ceiling for the first
time since 2002. (Reuters)

at its fastest annual pace in two years in the third quarter of 2006, the government said. The gross domestic product rose by 0.7 percent in the period, the same rate as during the second quarter. (Reuters)

■ DAIMLERCHRYSLER and its Mercedes-Benz USA unit agreed to pay a \$1.2 million civil penalty for fa ing to disclose defects in air pollutic controls on Mercedes vehicles from 1998 to 2006, the U.S. Justice Depart ment said.